



Fiscal Year 2022 Approved Budget



Mission

Scotts Valley Water District delivers a sustainable, high quality water service in an environmentally responsible and financially sound manner.

Core Values

Scotts Valley Water District is:

- Innovative
- Efficient
- Adaptable
- Collaborative
- Approachable

Vision

Scotts Valley Water District is a results-driven, data-oriented public agency that provides effective actions, superior customer service and visionary leadership.

Scotts Valley Water District
Board of Directors
July 1, 2021

Name	Title	Elected / Appointed	Current Term
William "Bill" Ekwall	President	Elected	2018-2022
Ruth Stiles	Vice President	Elected	2018-2022
Chris Perri	Director	Elected	2020-2024
Danny Reber	Director	Elected	2020-2024
Wade Leishman	Director	Elected	2018-2022

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June 10, 2021

Board of Directors
Scotts Valley Water District

Re: FY 2022 Budget Transmittal Letter

The FY 2022 Budget was developed to implement the FY 2022 Work Plan in support of the District strategic goals:

- Water Resource Management: SVWD meets the water supply needs of its customers by developing new, sustainable sources and maximizing the use of existing sources.
- Infrastructure Integrity: SVWD provides continuous investment in its infrastructure and process improvements to ensure the efficiency of its operations.
- Financial Stewardship: SVWD manages its financial resources in a manner that ensures the reliability of its operations and provides the greatest value to its customers.
- Community Engagement: SVWD proactively creates opportunities for strategic alliances and mutually beneficial relationships with its customers and partners.
- Organizational Vitality: SVWD recruits and retains the highest quality employees and board members by offering a work environment in which they can thrive and succeed.

The Work Plan in its entirety is attached for reference.

The total FY 2022 Budget amounts to \$10,171,156 in expenditures, including \$6,016,123 in Operating Expenses, \$1,142,564 in Debt Service, \$2,030,000 in New Projects, \$962,469 in Project Carryover, and \$20,000 in Purchase Order Carryover as described in the FY 2022 Budget Summary below.

In the March and April 2021 meetings, the Finance and Personnel Committee reviewed Budget Assumptions and the preliminary Proposed Operating Budget. During its March meeting, the Water Resource and Engineering Committee reviewed and commented on the Proposed Projects Budget. In May, the Board of Directors reviewed the Proposed Projects Budget and the Proposed Operating Budget.

The District last completed the Comprehensive Rate and Fee Study in December 2016 and implemented the new rate plan in February 2017. In December 2020, the Board approved the rate increase for the final year of the 2016 adopted Rate Schedule. As of June 2021, the District is in the process of completing a new Rate Study project. The rate changes reflected in this FY 2022 Budget and projected for December 2021 are presented below:

Potable Water

Effective Date	Change in Basic Meter Charge	Change in Tiered Rate
December 13, 2020	10%	10%
December 13, 2021	5% (TBD)	5% (TBD)

Recycled Water

Effective Date	Change in Basic Meter Charge	Change in Tiered Rate
December 13, 2020	37.5%	2.02%
December 13, 2021	5% (TBD)	5% (TBD)

To comply with the 2014 Sustainable Groundwater Management Act, the District along with the County of Santa Cruz and San Lorenzo Valley Water District formed the Santa Margarita Groundwater Agency (SMGWA), which operations are initially funded by the three member agencies. The FY 2022 Expense Budget includes funding of \$100,000, or \$190,490 less than the prior year budget, for SMGWA.

The Debt Service budget in the FY 2022 Budget consists of two debt issuances. The 2016 Installment Purchase Agreement debt service budget is pursuant to the payment schedule in the agreement. The District anticipates that new debt will be issued in FY 2022. Estimates for the new debt issuance are based on \$6.1 million being financed over 20 years at an interest rate of 3 percent. With these assumptions, the debt service payments in FY 2022 will increase approximately \$499,403 to \$1,142,564. The Debt Service Coverage Ratio (DSCR) for the FY 2022 Budget is 2.8, exceeding the required 1.2 ratio. The ratio lowers to 2.4 if all development revenues from new service connections projected for FY 2022 were delayed to future years.

The FY 2022 Operating Expense Budget decreases 0.3%, or \$18,144 from the prior year budget. There are two reasons for the decrease. The reduced contribution to SMGWA is one major factor for the decrease. The second reason is that the FY 2021 budget included funding for several budget enhancements for activities that were operating in nature but do not occur annually.

The budget for Salaries & Benefits in FY 2022 reflects a 1.72% Cost-of-Living Adjustment (COLA) increase for all non-exempt positions. Contributions to CalPERS for each of the Districts three pension plans also increased in FY 2022. Further, the minimum required payment on the District's Unfunded Accrued Liability increased 19% from \$148,000 to \$176,000. Overall, Salaries & Benefits are budgeted to increase by 3% in FY 2022.

Services & Supplies and Debt Service combined are budgeted to decrease 4% in FY 2022.

FY 2022 BUDGET SUMMARY

	Potable Water Fund 01	Recycled Water Fund 02	District Total Funds 01 and 02
REVENUE			
Operating Revenue			
Water Sales	4,535,210	501,700	5,036,910
Water Services	2,448,975	66,900	2,515,875
New Connections	528,322	19,083	547,405
Subtotal	7,512,506	587,683	8,100,189
Non-Operating Revenue			
Property Taxes	1,071,830	-	1,071,830
Notes Receivable (principal)	-	15,000	15,000
Other	61,510	4,575	66,085
Subtotal	1,133,341	19,575	1,152,916
TOTAL REVENUE	8,645,847	607,258	9,253,105
EXPENSES			
Operating Expenses			
Administration	1,138,026	110,336	1,248,362
Finance/Customer Service/WUE	939,620	93,948	1,033,568
Operations	2,915,271	390,008	3,305,279
Engineering	260,153	28,906	289,058
Board	125,870	13,986	139,855
Subtotal	5,378,939	637,184	6,016,123
Debt Service (principal & interest)	854,519	288,045	1,142,564
Projects	2,030,000	-	2,030,000
TOTAL EXPENSES	8,263,458	925,229	9,188,687
FY 2021 Projects Carryover	962,469	-	962,469
FY 2021 Purchase Orders Carryover	20,000	-	20,000
TOTAL BUDGET W/CARRYOVER	9,245,927	925,229	10,171,156

REVENUE

The FY 2022 Budget comprises a total revenue of \$9,253,105 with \$8,645,847 in the Potable Water (01) Fund and \$607,258 in the Recycled Water (02) Fund.

Water Sales revenue includes consumption-based sales of potable water, recycled water, and bulk water. The FY 2022 Water Sales revenue budget assumes consumption will be equal to the recent three-year average, and a rate increase of 5% in December 2021.

Water Service revenue is based on monthly or bimonthly basic service charges and the number of existing meters for both potable and recycled water. For new connections added to the system in FY 2021, Water Service revenue is anticipated in FY 2022 and is included in the budget.

New Connections revenue is based on the development projects which are underway in the Service Area and anticipated to be completed in FY 2022. New Connections revenue has proven to be volatile and difficult to predict. The FY 2022 Budget is based on the most likely scenario projected at this time.

Non-Operating Revenue includes property taxes, notes receivable, interest, dividends, sale of surplus items, etc. Property tax revenue for FY 2022 is budgeted at 2.0% more than the FY 2021 estimated actual, based on revenue growth estimates from the County. Interest and dividends are budgeted based on current interest rates.

EXPENSES

The FY 2022 Operating Budget totals \$6,016,123 including \$5,378,939 in the Potable Water (01) Fund and \$637,184 in the Recycled Water (02) Fund. The FY 2022 Operating Budget is comprised of \$3,142,079 in Salaries and Benefits and \$2,874,043 in Services, Supplies and Production Costs, as detailed below.

Salaries and Benefits

Salaries and Benefits	FY 2021 Approved Budget	FY 2022 Proposed Budget	Change	%
Administration	641,272	702,412	61,140	10%
Finance	563,967	590,975	27,008	5%
Operations	1,619,059	1,612,579	-6,480	0%
Engineering	105,710	112,058	6,348	6%
Board	120,077	124,055	3,978	3%
Total	3,050,085	3,142,079	91,994	3%

The FY 2022 Salaries and Benefits budget provides for an increase of \$91,994, or 3%, over the FY 2021 budget. The Salaries budget includes scheduled step increases for eligible hourly employees and compensation adjustments for exempt employees. The budget also includes a COLA of 1.72%, as mentioned above, based upon the calendar year 2020 CPI-U average for hourly employees. Directors Fees for the board include compensation for Directors and Associate Directors to attend board and committee meetings as well as time spent at conferences, training events and other functions. The Benefits budget includes an average increase of 3.3% in medical premium rates; an increase of \$39,310 or 22%, for the unfunded pension liability related to prior service by employees and moderate increases in other benefits.

The number of positions remains unchanged at 18, including the 0.5 full-time equivalent (FTE) Administrative Office Assistant position which supports the Santa Margarita Groundwater Agency (SMGWA). The costs of this position are included within the Administration Division salary and benefit line item budgets. The cost of this position is offset with a revenue item budget (within the revenue budget) because fifty percent of the position is funded by SMGWA. A summary of budgeted full-time equivalent (FTE) positions follows:

Positions

Position	FTE in FY 2021	FTE in FY 2022
General Manager	1	1
Operations Manager	1	1
Assistant to the General Manager	1	1
Finance & Customer Service Manager	1	1
Engineering Technician	1	1
Operations Supervisor	1	1
Water Use Efficiency Coordinator	1	1
Lead Water Facilities Operator	2	2
Water Facilities Operator III	2	2
Water Facilities Operator II	2	2
Utility Service Representative, Field	1	1
Electrician/Instrumentation Technician	1	1
Accounting Specialist	1	1
Administrative Office Assistant	0.5	0.5
Administrative Office Assistant - SMGWA	0.5	0.5
Utility Service Representative, Office	1	1
Total Positions	18	18

Services, Supplies and Production Costs

Description	FY 2021 Approved Budget	FY 2022 Proposed Budget	Change	%
Services	1,098,941	1,017,806	-81,135	-7%
Supplies	40,000	58,900	18,900	47%
General Production	97,000	114,100	17,100	18%
Source of Supply	460,490	260,000	-200,490	-44%
Pumping	513,400	526,500	13,100	3%
Water Treatment	430,000	518,100	88,100	20%
Transmission & Distribution	131,200	142,600	11,400	9%
Customer Accounts	207,113	229,937	22,824	11%
Other	6,039	6,100	61	1%
Total	2,984,183	2,874,043	-110,140	-4%

As shown on the prior page, total FY 2022 Services, Supplies and Production costs are budgeted at \$2,874,043, a decrease of 4% from FY 2021. Services costs decreased 7% to \$1,017,806 from \$1,098,941 in FY 2021. The FY 2021 Budget included various one-time Budget Enhancements for Professional Services in the Administration, Finance/Customer Service and Engineering Divisions that are not included in the FY 2022 Budget. These initiatives totaled \$280,620. Excluding these Budget Enhancements, the FY 2021 Services, Supplies and Production costs would instead have totaled \$2,703,563, and the FY 2022 Budget would be an increase of \$170,480, or 6% more than the amount budgeted in FY 2021.

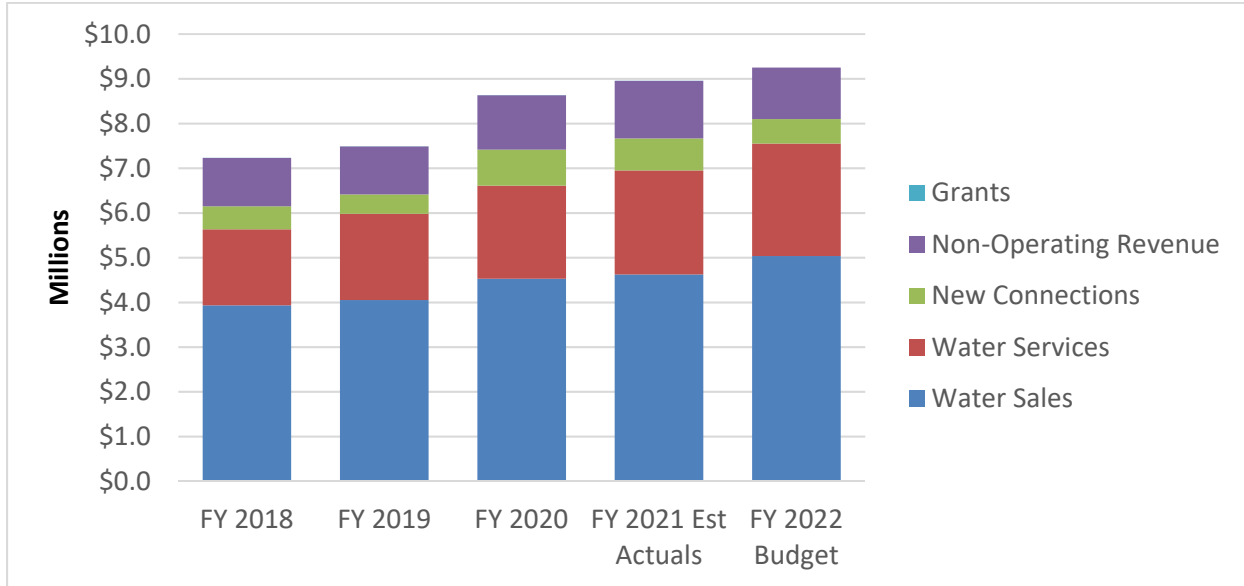
FY 2022 Purchase Order Carryover

One purchase order with an estimated balance of \$20,000 was encumbered in FY 2021, but not expected to be completed by year-end. The balance will be rolled into the FY 2022 Operating Budget to continue the work and is reflected in the budget as an FY 2021 Purchase Order Carryover in FY 2022.

FIVE-YEAR TREND/COMPARISON:

Revenue:

The following chart provides a five-year trend of District revenues, excluding Notes Receivable:



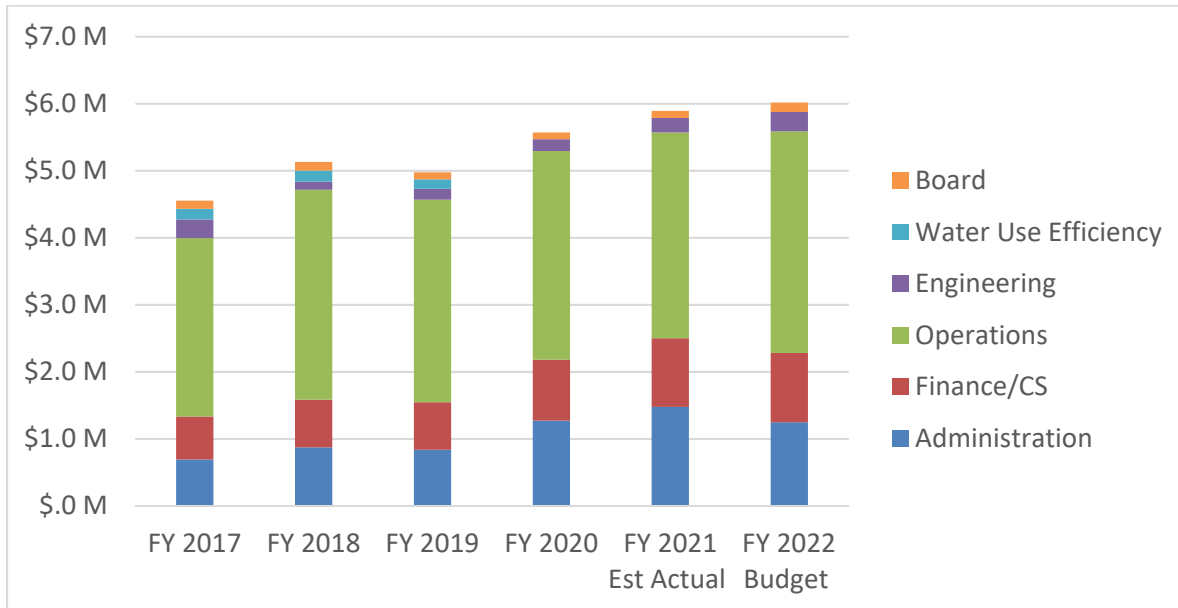
Revenue has increased steadily since FY 2018, the first full fiscal year impacted by the December 2016 Rate Schedule. Water sales and water services revenue has increased in proportion to the rate increases over the period.

FY 2021 Estimated Actuals reflect continued revenue growth. The growth is larger than what was originally estimated in the FY 2021 Budget. A 3% rate increase was anticipated in the FY 2021 Budget. The Board implemented a 10% rate increase in December 2020. Water Sales consumption and revenue in FY 2021 was impacted by COVID-19. Declining consumption in the Commercial, Industrial, Institution (CII) segment was anticipated and did occur. Conversely, residential consumption increased significantly. Revenue from New Connections and Non-Operating (property tax) has increased.

The projected FY 2022 Water Sales revenue assumes that overall consumption will mirror the 3-year average. Total revenue is anticipated to increase slightly in FY 2022. The District projects that CII consumption will recover from FY 2021 but remain below the long-term average. The FY 2022 Budget also anticipates that residential consumption increases will decrease to the longer-term average.

Expenses:

The following chart provides a five-year trend of District expenses by Division.



The figures above exclude Debt Service. In FY 2020 the Water Use Efficiency division budget was shifted to the Finance / CS division to align with the changed organizational structure.

DEBT SERVICE

The FY 2022 Debt Service budget totals \$1,142,564, including \$854,519 in the Potable Water (01) Fund and \$288,045 in the Recycled Water (02) Fund. The Debt Service is comprised of two debt issuances: the 2016 JP Morgan Loan and a new debt issuance in 2021 that is anticipated to close early in Fiscal Year 2022.

	PW (01) Fund	RW (02) Fund	Total
2016 JP Morgan Loan			
Interest	\$42,313	\$27,419	\$69,732
Principal	\$402,206	\$260,626	\$662,832
Total	\$444,519	\$288,045	\$732,564
2021 New Financing			
Interest	\$105,000	\$0	\$105,000
Principal	\$305,000	\$0	\$305,000
Total	\$410,000	\$0	\$410,000
TOTAL DEBT SERVICE			
Interest	\$147,313	\$27,419	\$174,732
Principal	\$707,206	\$260,626	\$967,832
Total	\$854,519	\$288,045	\$1,142,564

DEBT SERVICE COVERAGE RATIO (DSCR)

The 2016 Refunding Loan requires that the District prescribe, revise and collect such charges for providing water, which, after allowances for contingencies and errors, produce sufficient income in each fiscal year to provide net revenues equal to at least 1.20 times the sum of 1) 2016 Loan installment payments becoming due and payable in such fiscal year and 2) all debt service and any related payments required with respect to any additional parity debt for such fiscal year. Parity debt consists of any additional debt obligations incurred by the District and secured by a debt on District revenues equally and ratably with the 2016 Loan payments. No parity debt currently exists.

The FY 2022 Budget presents a debt coverage ratio of 2.8, which is well above the minimum requirement of 1.20. New Connections revenue including Meter Fees, Capacity Fees, Will Serve Fees, and Development Project Review Fees are budgeted for a total of \$0.8 million and included in the calculation. In the worst case, if all New Connections revenues were delayed and thus not included in this calculation, the DSCR would be adjusted to 2.4.

PROJECTS

The FY 2022 Projects budget totals \$2,030,000. The funding for all of the projects is budgeted in the Potable Water Fund. Additionally, projects that are in progress in FY 2021 are projected to have a total unspent balance of \$962,469 by FY 2021 year-end, and this amount will be carried forward into FY 2022, so that those projects may be completed. Combining the FY 2022 Project budget of \$2,030,000 with the carryover budget of \$962,469, the Proposed FY 2022 Projects budget will have a total of \$2,992,469. Highlighted projects are listed below:

Summary of the FY 2022 Projects Budget:

The most significant FY 2022 projects are described further below:

- \$1,500,000 Well 3B Replacement

Construct a new well with a stainless-steel casing to replace the existing well 3B. The new well will pump water to the Orchard Run Water Treatment Plant for filtration and disinfection before distribution and will produce approximately 400 gallons per minute (gpm).

- \$200,000 Main Replacement Program:

Replace and upgrade 1,100 feet of main in two locations.

- \$100,000 El Pueblo Water Treatment Plant Improvements:

Replace the manual filter control system that was installed in the 1980's with a programmable automated control system that is linked with the SCADA system.

- \$100,000 Hacienda Pump Station Improvements:

Replace pump shed structure that is in poor condition. Mitigate noise and make structural upgrades to provide better protection for the pumps and motors in the pump station and reduce noise emissions.

BUDGETARY CONTROL

Through approval of the budget, the board appropriates the resources necessary to maintain District service levels and achieve specified objectives. The District prepares a detailed line item operating budget, which represents an estimate based on operations at the time the budget is prepared. Throughout the fiscal year management applies best business practices to improve operational efficiencies. As a result, actual expenses may differ from the budget.

The level of budgetary control is set at the major expense category by division. Each Division Manager is responsible for his/her division budget. The General Manager is responsible for the District budget with authority to move appropriations between divisions. Budgetary control for projects is set at the total Projects budget amount approved for the year, including carryover project funding. Spending on a project not listed in the budget would require the board's review and approval through an agenda report.

FUND BALANCE

Fund Balance is defined as funds readily available for new expenses and/or commitments. It is based on working capital, calculated as current assets (excluding Notes Receivable, shown separately below) minus current liabilities (excluding Debt Service, shown separately below).

FY 2021 Estimated Actual	Potable Fund	Recycled Fund	District Total
Audited Fund Balance 6/30/2020	4,132,280	269,953	4,402,233
Revenue	8,226,810	560,993	8,787,803
Notes Receivable	-	169,412	169,412
Operating Expense	(5,242,977)	(568,819)	(5,811,796)
Debt Service	(393,436)	(254,943)	(648,379)
Project Costs	(4,522,183)	(35,377)	(4,557,560)
Increase / (Decrease) of Fund Balance	(1,931,785)	(128,734)	(2,060,520)
Transfer from 01 Fund to 02 Fund	141,219	(141,219)	-
Projected Fund Balance 6/30/2021	2,341,713	-	2,341,713

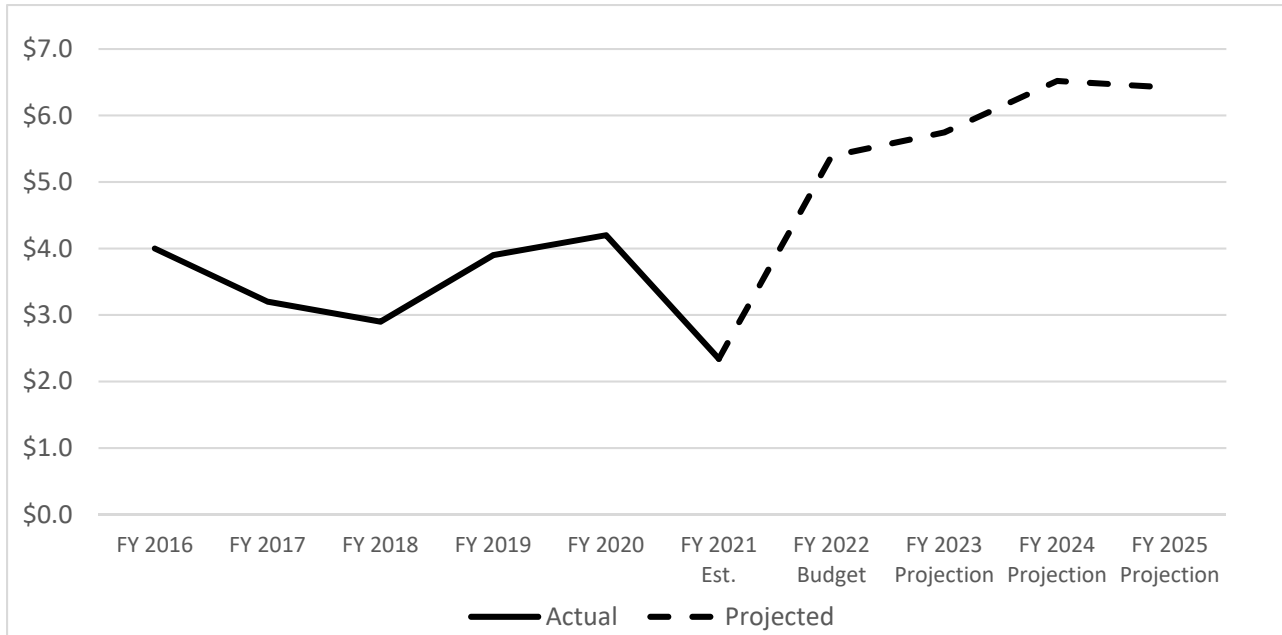
The total Fund Balance is projected to decrease \$2.1 million by the end of FY 2021, from \$4.4 million to \$2.3 million. This decrease is due to the District fully spending the budget for projects in FY 2021. The Estimated Actual for projects in FY 2021 is \$4.55 million. It was anticipated that \$2.6 million will be required in FY 2022 as carryover project funding.

FY 2022 Budget	Potable Fund	Recycled Fund	District Total
Projected Fund Balance 6/30/2021	2,341,713	-	2,341,713
Revenue	8,645,847	592,258	9,238,105
Financing - New Debt Issuance	6,000,000	-	6,000,000
Notes Receivable	-	15,000	15,000
Operating Expense	(5,378,939)	(637,184)	(6,016,123)
Debt Service	(854,519)	(288,045)	(1,142,564)
Payment on Accrued Pension Liability	(2,000,000)	-	(2,000,000)
Project Costs	(2,030,000)	-	(2,030,000)
Increase / (Decrease) of Fund Balance	4,382,389	(317,971)	4,064,418
FY 2021 Purchase Orders Carryover	(20,000)	-	(20,000)
FY 2021 Projects Carryover	(962,469)	-	(962,469)
Transfer from 01 Fund to 02 Fund	(317,971)	317,971	-
Projected Fund Balance 6/30/2022	5,423,662	-	5,423,662

The FY 2022 Budget anticipates a \$3.1 million contribution to Fund Balance from \$2.3 million on 6/30/2021 to \$5.4 million on 6/30/2022. The FY 2022 budget includes financing resources of \$6

million, additional debt service for the estimated annual payment on the new debt issuance, and a \$2 million contribution to pay down the District’s unfunded pension liability.

Fund Balance (in millions of \$)



After four consecutive years of declining fund balance from FY 2015 through FY 2018, the FY 2019 Fund Balance reversed the trend with fund balance increasing. Fund balance increased further in FY 2020. As discussed above and shown in the Fund Balance chart above, the FY 2021 Estimated Actuals result in a draw on fund balance. However, as the District continues to see revenue grow, the District anticipates that fund balance will increase in future years to the target reserve level.

Estimating future year fund balances requires making numerous assumptions. One of the most significant assumptions is how the District will fund the Capital Improvement Program. The Fund Balance chart above reflects the 2021 New Financing that is anticipated to close in early Fiscal Year 2022. A second major factor is the projected revenue from new connections. The District takes a conservative approach to projecting the timing of when revenue from new connections will be received.

ALLOCATION OF EXPENSES BETWEEN POTABLE FUND AND RECYCLED FUND

In general, recycled water revenue receipts, portions of debt service for the 2016 Refunding Loan, water meters for recycled accounts, repairs and maintenance of the recycled water plant and 10% of the general and administrative expenses are budgeted in the Recycled Water Fund. As the budget needs to be balanced by fund, a \$317,971 loan from the Potable Water Fund to the Recycled Water Fund is required to make the Recycled Water Fund whole for FY 2022. It should be noted that all District fund balance reserves are allocated to the Potable Fund and none is currently allocated to the Recycled Fund.

TARGET RESERVE

The target reserves are established by the formula stated in District Policy P200-17-2. For FY 2022, the calculated target reserve amount is approximately \$4.86 million, as summarized below. The projected Reserve Balance, based upon fund balance at June 30, 2022, is \$5.39 million, or \$0.5 million greater than the Target Reserve.

District Reserve Components:

		FY 2022
Operating Reserve		
FY 2022 Operating Expense Budget	6,016,123	
Reserve Level: 90 days (25%)	25%	1,504,031
Rate Stabilization Reserve		
FY 2022 Water Sales Revenue Budget	5,036,910	
20% of volumetric water sales revenue	20%	1,007,382
Emergency Reserve		
Net Asset Value @ 6/30/2020	21,785,200	
2.5% of Net Asset Valuation	2.50%	544,630
Capital Reserve		
FY 2020 Depreciation	1,069,751	
1 year of Depreciation	100%	1,069,751
Debt Service Reserve		
FY 2022 Debt Service*	732,564	
100% of Debt Service	100%	732,564
Target Reserve:		4,858,358

* Contracted debt service only. Excludes anticipated 2021 financing estimate.

In summary, the FY 2022 Budget reflects a Revenue budget of cautious optimism, an Operating Expense budget that maintains the Districts high service levels, and a detailed Projects budget. Looking ahead, the District plans to complete the 2021 new debt issuance and complete the rate study in FY 2022. The FY 2022 Budget ensures that high service levels are maintained, essential projects are completed, with the District remaining on the path toward sustaining the target reserve level.

Respectfully submitted,

Piret Harmon
General Manager

Scotts Valley Water District
FY 2022 Proposed Budget: Revenue

Account Number	Account Description	FY 2021 Budget	FY 2021 Estimated Actual	FY 2022 Budget
Fund (01)	POTABLE WATER			
R10	Operating Revenue - Water Sales			
01-000-41101	Residential Consumption - Single-Family	2,292,073	2,484,307	2,594,087
01-000-41102	Residential Consumption - Multi-Family	169,499	194,110	200,886
01-000-41103	CII Consumption	964,099	1,077,948	1,343,116
01-000-41105	Irrigation Consumption	332,394	355,136	374,031
01-000-41200	Other Bulk Water	25,745	21,815	23,090
	R10 Operating Revenue-Water Sales Total:	3,783,810	4,133,317	4,535,210
R20	Operating Revenue - Water Services			
01-000-41300	Other Late Penalty	25,800	15,215	9,000
01-000-42100	Standby Basic Meter Charge	2,074,649	2,180,116	2,370,833
01-000-42121	Standby FP Basic Meter Charge	57,725	60,526	62,342
01-000-43300	Other Operating Revenue	10,500	8,550	6,800
	R20 Operating Revenue - Water Services Total:	2,168,674	2,264,406	2,448,975
R25	Operating Revenue - New Connections			
01-000-42101	Other Meter Fee	12,891	8,600	12,500
01-000-42102	Other Capacity Buy-in Fee	761,528	701,391	508,022
01-000-42120	Other FP Meter Fee	4,691	675	800
01-000-43100	Other Will Serve	1,000	875	1,000
01-000-43200	Other Dev Proj Review	6,000	5,166	6,000
	R25 Operating Revenue - New Connections Total:	786,110	716,707	528,322
R30	Non-Operating Revenue			
01-000-46000	Property Taxes	1,077,212	1,050,814	1,071,830
01-000-47110	Interest & Dividend	21	10	10
01-000-47120	Interest - LAIF	52,500	21,721	21,700
01-000-47520	Misc. Non-Operating Revenue	45,658	39,834	39,800
	R30 Non-Operating Revenue Total:	1,175,391	1,112,379	1,133,341
Fund (01) Potable Water Revenue Total:		7,913,985	8,226,810	8,645,847

Scotts Valley Water District
FY 2022 Proposed Budget: Revenue

Account Number	Account Description	FY 2021 Budget	FY 2021 Estimated Actual	FY 2022 Budget
Fund (02)	RECYCLED WATER			
R10	Operating Revenue - Water Sales			
02-000-41105	Irrigation Consumption	482,653	477,839	501,700
02-000-41200	Other Bulk Water	-	12,882	-
	R10 Operating Revenue - Water Sales Total:	482,653	490,721	501,700
R20	Operating Revenue - Water Services			
02-000-42100	Standby Basic Meter Charge	65,345	63,692	66,900
02-000-43300	Other Oper Revenue	-	75	-
	R20 Operating Revenue - Water Services Total:	65,345	63,767	66,900
R25	Operating Revenue - New Connections			
02-000-42101	Other Meter Fee	825	-	19,083
02-000-42102	Other Capacity Fee	31,301	-	-
	R25 Operating Revenue - New Connections Total:	32,126	-	19,083
R30	Non-Operating Revenue			
02-000-47110	Interest and Dividend	8,573	6,505	4,575
02-000-47560	Notes Receivable Payments	169,412	169,412	15,000
	R30 Non-Operating Revenue Total:	177,985	175,917	19,575
Fund (02) Recycled Water Revenue Total:		758,109	730,405	607,258
Fund (01) and Fund (02) Revenue Total:		8,672,094	8,957,215	9,253,105
Total Revenues excluding Notes Receivable		8,502,682	8,787,803	9,238,105

Scotts Valley Water District
Potable Water Fund (01)
FY 2022 Proposed Budget: Expense

Account Number	Account Description	FY 2021 Budget	FY 2021 Estimated Actual	FY 2022 Budget
Fund (01)	POTABLE WATER			
Dept (100)	Administration			
E01	Salaries & Benefits			
01-100-51110	Regular Pay	343,228	343,526	357,966
01-100-51111	Temporary Pay	11,000	7,678	11,440
01-100-51114	Overtime Pay	-	38	-
01-100-51116	Bonus Pay	-	3,815	3,815
01-100-51132	Special Vacation Pay	7,500	12,500	6,300
01-100-51150	Vehicle & Phone Allowance	3,840	3,855	3,840
01-100-51161	Medicare	5,371	5,279	5,689
01-100-51202	Retirement - Tier 2	29,500	29,517	30,184
01-100-51203	Retirement - Tier 3	4,782	4,793	5,013
01-100-51204	Unfunded Pension Liability	175,808	170,887	215,118
01-100-51206	Retirement - Survivor Benefit	73	73	73
01-100-51210	Medical Insurance	29,450	29,200	30,143
01-100-51212	Dental Insurance	2,461	2,337	2,501
01-100-51213	Vision Insurance	668	668	679
01-100-51214	Life & AD&D Insurance	1,209	1,149	1,113
01-100-51215	457 & HSA Contributions	12,800	12,433	15,000
01-100-51216	Employee Assistance Program	97	89	86
01-100-51220	Other Post-Employment Benefits	6,222	-	6,202
01-100-51240	Workers' Compensation	2,014	6,107	2,000
01-100-51250	Tuition Reimbursement	5,250	348	5,250
01-100-51700	Allocation to RW Fd-S&B	(64,127)	(63,429)	(70,241)
	E01 Salaries & Benefits Totals:	577,145	570,864	632,171
E03	Services			
01-100-52110	Contractual Services	21,800	20,000	22,500
01-100-52120	Landscape Maint	5,000	7,000	7,000
01-100-52210	Professional Services	207,000	200,000	120,000
01-100-52230	IT Services	70,000	70,000	70,000
01-100-52231	Website Maint	5,500	2,000	9,500
01-100-52250	Legal Counsel	36,000	36,000	42,000
01-100-52280	Election Services	14,000	125	-
01-100-52310	Sewer Service	500	500	500
01-100-52320	Solid Waste Service	625	625	650
01-100-52330	Electricity & Gas	11,500	11,500	12,000
01-100-52340	Telephone & Internet	9,600	9,600	11,400
01-100-52410	Software Licensing & Maint	1,000	1,000	2,800
01-100-52420	Equipment Rental & Maint	4,900	4,700	4,600
01-100-52510	Travel & Meetings	12,000	2,000	6,000
01-100-52520	Training	4,000	2,500	5,000
01-100-52530	Dues & Memberships	24,060	25,000	26,500
01-100-52540	Employee Recognition	6,000	5,000	6,000
01-100-52570	Printing Services	2,400	2,000	2,000

Account Number	Account Description	FY 2021 Budget	FY 2021 Estimated Actual	FY 2022 Budget
01-100-52620	Legal Advertising	200	-	200
01-100-52630	Advertising & Promotion	13,000	8,000	14,000
01-100-52660	Recruitment	500	1,000	1,000
01-100-52700	Safety Services	2,000	149	1,000
01-100-52725	HR Processing Fees	2,170	2,100	2,200
01-100-52800	Regulatory Oversight & Comp	100	68	100
01-100-52810	General Building Maint	17,000	20,000	18,000
01-100-52980	Allocation to RW Fd-Services	(47,087)	(43,087)	(38,495)
E03 Services Totals:		423,769	387,780	346,455
E05	Supplies			
01-100-53100	Office Supplies	4,200	2,500	4,000
01-100-53110	Building Maint Supplies	2,000	-	-
01-100-53400	Books & Subscriptions	1,000	200	500
01-100-53500	Safety Supplies	1,000	1,000	1,500
01-100-53700	Special Division Supplies	5,000	5,000	5,000
01-100-53910	Office Equipment	2,000	500	2,000
01-100-53920	Furniture & Furnishings	2,000	3,500	3,000
01-100-53980	Allocation to RW Fd-Supplies	(1,720)	(1,270)	(1,600)
E05 Supplies Totals:		15,480	11,430	14,400
E10	Source of Supply			
01-100-52211	Professional Services - SMGWA	290,490	368,940	100,000
01-100-52212	Professional Services - SS	30,000	30,000	30,000
01-100-52290	In-kind Service for SMGWA	10,000	-	10,000
E10 Source of Supply Totals:		330,490	398,940	140,000
E70	Other			
01-100-52950	Contingency for Litigation	5,000	-	5,000
E70 Other Totals:		5,000	-	5,000
Dept 100 Sub Totals:		1,351,884	1,369,014	1,138,026

Account Number	Account Description	FY 2021 Budget	FY 2021 Estimated Actual	FY 2022 Budget
Dept (200)	Finance/Customer Service			
E01	Salaries & Benefits			
01-200-51110	Regular Pay	382,639	375,664	408,942
01-200-51111	Temporary Pay	5,000	2,000	5,000
01-200-51114	Overtime Pay	1,000	185	1,000
01-200-51132	Special Vacation Pay	-	5,900	3,000
01-200-51150	Vehicle & Phone Allowance	960	964	960
01-200-51161	Medicare	5,667	5,617	6,061
01-200-51202	Retirement - Tier 2	23,020	23,784	24,204
01-200-51203	Retirement - Tier 3	12,608	12,899	13,272
01-200-51206	Retirement - Survivor Benefit	97	67	97
01-200-51210	Medical Insurance	76,229	75,015	76,668
01-200-51212	Dental Insurance	3,243	3,243	3,297
01-200-51213	Vision Insurance	891	891	906
01-200-51214	Life & AD&D Insurance	1,488	1,486	1,511
01-200-51215	457 & HSA Contributions	8,800	8,648	8,800
01-200-51216	Employee Assistance Program	130	119	114
01-200-51220	Other Post-Employment Benefits	39,668	35,605	35,044
01-200-51240	Workers' Compensation	2,527	2,031	2,100
01-200-51700	Allocation to RW Fd-S&B	(56,397)	(55,412)	(59,098)
	E01 Salaries & Benefits Totals:	507,570	498,706	531,878
E03	Services			
01-200-52210	Professional Services	88,170	54,450	80,100
01-200-52240	Audit Services	15,000	15,000	15,000
01-200-52260	Financial/Regulatory Reporting	1,250	1,510	1,550
01-200-52300	Auto & Liability Insurance	48,790	47,958	50,400
01-200-52400	Property Insurance	15,450	17,532	18,400
01-200-52410	Software Licensing & Maint	13,403	8,839	9,281
01-200-52510	Travel & Meetings	3,900	-	5,250
01-200-52520	Training	1,500	1,000	3,180
01-200-52550	Printing & Mailing Services	50	-	500
01-200-52630	Advertising & Promotion	2,500	-	2,500
01-200-52720	Payroll Processing Fees	8,300	7,773	7,700
01-200-52740	Bank Service Fees	4,600	6,500	6,800
01-200-52760	Health Benefits Admin Fees	500	478	496
01-200-52980	Allocation to RW Fd-Services	(21,016)	(16,723)	(20,756)
01-200-54015	Property Tax Admin Fees	6,750	6,192	6,400
	E03 Services Totals:	189,147	150,509	186,801
E05	Supplies			
01-200-53200	Postage	3,000	3,000	3,000
01-200-53290	Promotional Give-Aways	1,000	-	1,000
01-200-53980	Allocation to RW Fd-Supplies	(400)	(300)	(400)
	E05 Supplies Totals:	3,600	2,700	3,600
E35	Customer Accounts			
01-200-52415	Software Licensing & Portal	35,031	45,528	47,377
01-200-52555	Printing & Mailing - CA	20,493	12,253	12,620
01-200-52560	Collection Agency Fees	1,146	1,234	1,160
01-200-52650	AMI Data Subscription	30,951	45,457	48,000
01-200-52710	Payment Processing Fees	58,757	58,475	60,000

Account Number	Account Description	FY 2021 Budget	FY 2021 Estimated Actual	FY 2022 Budget
01-200-53250	Rebates - Pressure Regulators	3,000	2,000	3,000
01-200-53260	Rebates- Turf/Drip Replacement	40,000	39,064	40,000
01-200-53270	Rebates- Outdoor Efficiency	1,000	877	1,000
01-200-53280	Rebates- Indoor Efficiencies	5,000	2,498	5,000
01-200-53700	Special Division Supplies	3,000	1,182	3,000
01-200-54980	Allocation to RW Fd-Cust Accts	(15,438)	(12,549)	(12,916)
01-200-59400	Bad Debt	8,000	8,000	8,000
	E35 Customer Accounts Totals:	190,940	204,020	216,241
E70	Other			
01-200-54010	Property Taxes	1,038	1,029	1,100
	E70 Other Totals:	1,038	1,029	1,100
E80	Debt Service			
01-200-54740	Interest Expense-2016 JPMorgan	46,034	49,200	42,313
01-200-54740	Interest Expense- New Issuance	-	-	105,000
	E80 Debt Service Totals:	46,034	49,200	147,313
	Dept 200 Sub Totals:	938,329	906,164	1,086,933

Account Number	Account Description	FY 2021 Budget	FY 2021 Estimated Actual	FY 2022 Budget
Dept (300)	Operations			
E01	Salaries & Benefits			
01-300-51110	Regular Pay	1,054,771	940,553	1,040,532
01-300-51114	Overtime Pay	82,300	86,036	82,300
01-300-51132	Special Vacation Pay	13,300	21,700	10,900
01-300-51150	Vehicle & Phone Allowance	6,240	5,990	6,240
01-300-51161	Medicare	15,621	14,542	15,536
01-300-51201	Retirement - Tier 1	29,282	19,087	29,246
01-300-51202	Retirement - Tier 2	59,299	52,237	55,743
01-300-51203	Retirement - Tier 3	22,494	18,742	40,305
01-300-51206	Retirement - Survivor Benefit	266	154	242
01-300-51210	Medical Insurance	190,672	177,219	196,781
01-300-51211	Medical Cash-in-lieu	3,000	3,000	3,000
01-300-51212	Dental Insurance	11,288	10,002	11,063
01-300-51213	Vision Insurance	2,450	2,116	2,264
01-300-51214	Life & AD&D Insurance	3,095	2,641	2,655
01-300-51215	457 & HSA Contributions	24,100	20,810	20,800
01-300-51216	Employee Assistance Program	356	282	286
01-300-51220	Other Post-Employment Benefits	68,703	69,159	68,486
01-300-51240	Workers' Compensation	31,822	23,797	26,200
01-300-51700	Allocation to RW Fd-S&B	(161,906)	(146,807)	(161,258)
	E01 Salaries & Benefits Totals:	1,457,153	1,321,262	1,451,321
E03	Services			
01-300-52120	Landscape Maint	15,000	20,260	20,500
01-300-52210	Professional Services	10,000	3,000	10,000
01-300-52310	Sewer Service	600	600	500
01-300-52320	Solid Waste Service	3,100	10,000	3,100
01-300-52340	Telephone & Internet	11,400	16,200	16,200
01-300-52420	Equipment Rental & Maint	24,000	26,380	24,000
01-300-52500	Uniform Laundering Services	5,300	4,555	5,300
01-300-52510	Travel & Meetings	7,000	-	7,000
01-300-52520	Training	10,000	1,523	4,600
01-300-52550	Printing & Mailing Services	800	800	800
01-300-52700	Safety Services	1,500	1,000	1,500
01-300-52810	General Building Maint	4,560	5,196	5,200
01-300-52830	Landfill Fees	5,000	6,439	5,200
01-300-52910	Vehicle Maint	22,000	20,000	22,000
01-300-52930	Facility Site Maint	60,000	61,000	83,000
01-300-52980	Allocation to RW Fd-Services	(20,526)	(20,195)	(23,390)
01-300-55130	GIS Maint	25,000	25,000	25,000
	E03 Services Totals:	184,734	181,757	210,510
E05	Supplies			
01-300-53100	Office Supplies	1,500	2,000	2,200
01-300-53400	Books & Subscriptions	500	566	500
01-300-53500	Safety Clothing & Equipment	14,500	12,446	13,300
01-300-53600	Vehicle Fuel	500	16,850	18,600
01-300-53910	Office Equipment	-	1,878	2,100
01-300-53920	Furniture & Furnishings	-	1,050	800
01-300-53980	Allocation to RW Fd-Supplies	(1,700)	(3,479)	(3,750)
	E05 Supplies Totals:	15,300	31,311	33,750

Account Number	Account Description	FY 2021 Budget	FY 2021 Estimated Actual	FY 2022 Budget
E07	General Production Costs			
01-300-52800	Regulatory Oversight & Comp	29,000	34,700	35,000
01-300-53300	Small Tools & Equipment	16,000	13,614	15,300
01-300-53700	Special Division Supplies	8,000	4,883	7,400
01-300-55980	Allocation to RW Fd-Gen Prod	(8,900)	(10,021)	(10,610)
01-300-56500	SCADA Maint	36,000	47,010	48,400
	E07 General Production Totals:	80,100	90,186	95,490
E10	Source of Supply			
01-300-55230	Well Maint	130,000	130,000	120,000
	E10 Source of Supply Totals:	130,000	130,000	120,000
E15	Pumping			
01-300-56310	Pumps & Boosters	50,000	50,000	50,000
01-300-56330	Pumps - Electricity & Gas	411,900	461,127	475,000
	E15 Pumping Totals:	461,900	511,127	525,000
E20	Water Treatment			
01-300-52315	Wastewater Disposal	60,000	80,000	135,000
01-300-55110	Chemical Supplies	85,000	51,972	66,400
01-300-55120	Laboratory Services	35,000	17,301	28,700
01-300-55210	Treatment Plant Maint	120,000	75,380	120,000
	E20 Water Treatment Totals:	300,000	224,653	350,100
E25	Transmission & Distribution			
01-300-52410	Software Licensing & Maint	6,200	4,460	6,300
01-300-55240	Tank & Reservoir Maint	24,000	35,546	24,000
01-300-56100	Main Maint & Repair	50,000	10,063	50,000
01-300-56200	Service Lateral Maint & Repair	14,000	17,446	15,300
01-300-56400	Fire Hydrant Maint	8,500	9,351	8,500
01-300-56600	Meter Maint	15,000	59,553	25,000
	E25 Transmission & Distribution Totals:	117,700	136,420	129,100
E70	Other			
01-300-54050	Capacity Buy-back	-	99,685	-
	E70 Other Totals:	-	99,685	-
	Dept 300 Sub Totals:	2,746,887	2,726,400	2,915,271

Account Number	Account Description	FY 2021 Budget	FY 2021 Estimated Actual	FY 2022 Budget
Dept (400)	Engineering			
E01	Salaries & Benefits			
01-400-51110	Regular Pay	84,975	83,141	90,794
01-400-51114	Overtime Pay	2,500	53	2,500
01-400-51150	Vehicle & Phone Allowance	480	482	480
01-400-51161	Medicare	1,319	1,271	1,403
01-400-51202	Retirement - Tier 2	8,909	8,779	9,388
01-400-51206	Retirement - Survivor Benefit	24	17	24
01-400-51211	Medical Cash-in-lieu	3,000	3,000	3,000
01-400-51212	Dental Insurance	1,273	413	1,294
01-400-51213	Vision Insurance	223	223	226
01-400-51214	Life & AD&D Insurance	109	115	120
01-400-51215	457 & HSA Contributions	2,200	2,125	2,200
01-400-51216	Employee Assistance Program	32	30	29
01-400-51240	Workers' Compensation	666	536	600
01-400-51700	Allocation to RW Fd-S&B	(10,571)	(10,019)	(11,206)
	E01 Salaries & Benefits Totals:	95,139	90,167	100,853
E03	Services			
01-400-52210	Outside Prof Services	20,000	3,000	20,000
01-400-52215	Prof. Svcs (3rd-Party Funded)	(10,000)	-	(10,000)
01-400-52220	Engineering Services	170,000	100,000	160,000
01-400-52410	Software Licensing & Maint	7,500	11,000	4,000
01-400-52510	Travel & Meetings	1,400	700	1,400
01-400-52520	Training	1,000	600	1,000
01-400-52980	Allocation to RW Fd-Services	(18,990)	(11,530)	(17,640)
	E03 Services Totals:	170,910	103,770	158,760
E05	Supplies			
01-400-53700	Special Division Supplies	1,000	1,000	600
01-400-53980	Allocation to RW Fd-Supplies	(100)	(100)	(60)
	E05 Supplies Totals:	900	900	540
	Dept 400 Sub Totals:	266,949	194,837	260,153

Account Number	Account Description	FY 2021 Budget	FY 2021 Estimated Actual	FY 2022 Budget
Dept (900)	Board of Directors			
E01	Salaries & Benefits			
01-900-51120	Director Fees	38,240	29,748	38,240
01-900-51161	Medicare	554	626	554
01-900-51162	Social Security	2,371	2,654	2,371
01-900-51212	Dental Insurance	3,734	4,045	5,798
01-900-51213	Vision Insurance	891	965	1,585
01-900-51214	Life & AD&D Insurance	290	312	303
01-900-51220	Other Post-Employment Benefits	21,305	18,594	20,908
01-900-51240	Workers' Compensation	227	185	2,003
01-900-51260	Medical Premiums	52,465	39,273	52,293
01-900-51700	Allocation to RW Fd-S&B	(12,008)	(9,640)	(12,406)
	E01 Salaries & Benefits Totals:	108,069	86,762	111,650
E03	Services			
01-900-52410	Software Licensing & Maint	200	200	200
01-900-52510	Travel & Meetings	15,600	6,800	7,800
01-900-52520	Training	7,000	3,000	7,000
01-900-52980	Allocation to RW Fd-Services	(2,280)	(1,000)	(1,500)
	E03 Services Totals:	20,520	9,000	13,500
E05	Supplies			
01-900-53100	Office Supplies	200	-	200
01-900-53910	Office Equipment	600	-	600
01-900-53980	Allocation to RW Fd-Supplies	(80)	-	(80)
	E05 Supplies Totals:	720	-	720
	Dept 900 Sub Totals:	129,309	95,762	125,870
	Expense Totals:	5,433,358	5,292,177	5,526,252

Scotts Valley Water District
Recycled Water Fund (02)
FY 2022 Proposed Budget: Expense

Account Number	Account Description	FY 2021 Budget	FY 2021 Estimated Actual	FY 2022 Budget
Fund (02)	RECYCLED WATER			
Dept (100)	Administration			
E01	Salaries & Benefits			
02-100-51700	Allocation from Fund (01) to Fund (02)	64,127	63,429	70,241
	E01 Salaries & Benefits Totals:	64,127	63,429	70,241
E03	Services			
02-100-52980	Allocation from Fund (01) to Fund (02)	47,049	43,087	38,495
	E03 Services Totals:	47,049	43,087	38,495
E05	Supplies			
02-100-53980	Allocation from Fund (01) to Fund (02)	1,720	1,270	1,600
	E05 Supplies Totals:	1,720	1,270	1,600
	Dept 100 Sub Totals:	112,896	107,786	110,336
Dept (200)	Finance/Customer Service			
E01	Salaries & Benefits			
02-200-51700	Allocation from Fund (01) to Fund (02)	56,397	55,412	59,098
	E01 Salaries & Benefits Totals:	56,397	55,412	59,098
E03	Services			
02-200-52980	Allocation from Fund (01) to Fund (02)	21,016	16,723	20,756
	E03 Services Totals:	21,016	16,723	20,756
E05	Supplies			
02-200-53980	Allocation from Fund (01) to Fund (02)	400	300	400
	E05 Supplies Totals:	400	300	400
E35	Customer Accounts			
02-200-52650	AMI Data Subscription	735	758	780
02-200-54980	Allocation from Fund (01) to Fund (02)	15,438	12,549	12,916
	E35 Customer Accounts Totals:	16,173	13,307	13,695
E80	Debt Service			
02-200-54740	Interest Expense - 2016 JPMorgan	29,829	31,881	27,419
	E80 Debt Service Totals:	29,829	31,881	27,419
	Dept 200 Sub Totals:	123,815	117,624	121,367

Account Number	Account Description	FY 2021 Budget	FY 2021 Estimated Actual	FY 2022 Budget
Dept (300)	Operations			
E01	Salaries & Benefits			
02-300-51700	Allocation from Fund (01) to Fund (02)	161,906	146,807	161,258
	E01 Salaries & Benefits Totals:	161,906	146,807	161,258
E03	Services			
02-300-52980	Allocation from Fund (01) to Fund (02)	20,526	20,195	23,390
	E03 Services Totals:	20,526	20,195	23,390
E05	Supplies			
02-300-53980	Allocation from Fund (01) to Fund (02)	1,700	3,479	3,750
	E05 Supplies Totals:	1,700	3,479	3,750
E07	General Production Costs			
02-300-53700	Special Division Supplies	8,000	-	8,000
02-300-55980	Allocation from Fund (01) to Fund (02)	8,900	10,021	10,610
	E07 General Production Totals:	16,900	10,021	18,610
E15	Pumping			
02-300-56310	Pumps and Boosters	50,000	-	-
02-300-56330	Pumps - Electricity and Power	1,500	1,500	1,500
	E15 Pumping Totals:	51,500	1,500	1,500
E20	Water Treatment			
02-300-55210	Treatment Plant Maintenance	130,000	160,000	168,000
	E20 Water Treatment Totals:	130,000	160,000	168,000
E25	Transmission & Distribution			
02-300-55240	Tank and Reservoir Maintenance	1,000	-	1,000
02-300-56100	Main Maintenance and Repairs	7,500	-	7,500
02-300-56200	Service Lateral Maint & Repair	3,000	-	3,000
02-300-56600	Meter Maintenance	1,000	1,000	1,000
02-300-56800	Recycled Water Monitoring	1,000	-	1,000
	E25 Transmission & Distribution Totals:	13,500	1,000	13,500
	Dept 300 Sub Totals:	396,032	343,002	390,008

Account Number	Account Description	FY 2021 Budget	FY 2021 Estimated Actual	FY 2022 Budget
Dept (400)	Engineering			
E01	Salaries & Benefits			
02-400-51700	Allocation from Fund (01) to Fund (02)	10,571	10,019	11,206
	E01 Salaries & Benefits Totals:	10,571	10,019	11,206
E03	Services			
02-400-52980	Allocation to RW Fd-Services	18,990	11,530	17,640
	E03 Services Totals:	18,990	11,530	17,640
E05	Supplies			
02-400-53980	Allocation to RW Fd-Supplies	100	100	60
	E05 Supplies Totals:	100	100	60
	Dept 400 Sub Totals:	29,661	21,649	28,906
Dept (900)	Board of Directors			
E01	Salaries & Benefits			
02-900-51700	Allocation from Fund (01) to Fund (02)	12,008	9,640	12,406
	E01 Salaries & Benefits Totals:	12,008	9,640	12,406
E03	Services			
02-900-52980	Allocation from Fund (01) to Fund (02)	2,280	1,000	1,500
	E03 Services Totals:	2,280	1,000	1,500
E05	Supplies			
02-900-53980	Allocation from Fund (01) to Fund (02)	80	-	80
	E05 Supplies Totals:	80	-	80
	Dept 900 Sub Totals:	14,368	10,640	13,986
	Expense Totals:	676,772	600,700	664,603

Scotts Valley Water District					
FY 2022 Proposed Budget: Project Costs					
Capital Improvement and Maintenance Projects					
Category	Project Name	Project Description	FY 2021 Carryover	FY 2022 Request	FY 2022 Budget
Transmission Mains	Main Replacement Program - Potable	Replace and upgrade potable water mains based on leak history, service life, and size	\$ 665,379	\$ 200,000	\$ 865,379
Treatment Plants	El Pueblo Water Treatment Plant Improvements	Replace manual 1980's filter control system with programable automated control system linked with SCADA.	-	100,000	100,000
	Treatment Facility for New Production Well	New Lompico Formation Production Well and Treatment Plant.	81,140	-	81,140
Storage Tanks	Bethany Tank Rehabilitation	Construct additional tank on-site to allow for roof reconstruction and interior and exterior coating replacement of 400,000 gallon Bethany Tank. Project extends tank service life and provides additional permanent storage and redundancy.	154,528		154,528
Pump Stations	Hacienda PS Improvements	Pump shed structure is in poor condition and needs to be replaced. Pumps are very loud and run 24 hours a day. Noise mitigation and structural upgrades will provide better protection for pumps and motors and reduce noise emissions considerably.	-	100,000	100,000
Wells	Well 3B Replacement	Construct new well with a stainless steel casing to replace existing well 3B. The new well will pump water to the Orchard Run Water Treatment plant for filtration and disinfection before distribution and will produce approximately 400 gallons per minute (gpm).	-	1,500,000	1,500,000
Meters	Automated Metering Infrastructure (AMI)	Install AMI transmitters on all meters over 3-4 year period.		5,000	5,000
	Meter Replacement Program	Replace all meters installed before 2012 at the rate of 800-1000 meters per year. Subsequently conduct a regular meter replacement program.	-	20,000	20,000
Fleet	Vehicle Replacement Program	Replace aging fleet: one vehicle per year on average, starting FY 2019.	-	55,000	55,000
	Specialized Operations Equipment	Replace heavy equipment and specialized vehicles on as-needed basis.	61,422	50,000	111,422
	Total Projects		962,469	2,030,000	2,992,469
	Less Other Funding		-	-	(2,500,000)
	Net Projects		962,469	2,030,000	492,469